Financial Statements of

WINDSOR-ESSEX CARE FOR KIDS FOUNDATION

And Independent Auditors' Report thereon

Year ended December 31, 2021



KPMG LLP 618 Greenwood Centre 3200 Deziel Drive Windsor ON N8W 5K8 Canada Telephone (519) 251-3500 Fax (519) 251-3530

INDEPENDENT AUDITORS' REPORT

To the Board of Directors of Windsor-Essex Care for Kids Foundation

Qualified Opinion

We have audited the financial statements of Windsor-Essex Care for Kids Foundation (the "Foundation"), which comprise:

- the statement of financial position as at December 31, 2021
- the statement of operations for the year then ended
- the statement of changes in net assets for the year then ended
- the statement of cash flows for the year then ended
- and notes to the financial statements, including a summary of significant accounting policies

(Hereinafter referred to as the "financial statements").

In our opinion, except for the possible effects of the matter described in the "Basis for Qualified Opinion" section of our auditors' report, the accompanying financial statements present fairly, in all material respects, the financial position of the Foundation as at December 31, 2021 and its results of operations and its cash flows for the year then ended in accordance with Canadian Accounting Standards for Not-For-Profit Organizations.

Basis for Qualified Opinion

In common with many not-for-profit organizations, the Foundation derives revenue from fundraising activities, the completeness of which is not susceptible to satisfactory audit verification. Accordingly, verification of these revenues was limited to the amounts recorded in the records of the Foundation.

Therefore, we were not able to determine whether any adjustments might be necessary to:

 the current assets reported in the statements of financial position as at end of December 31, 2021 and December 31, 2020



Page 2

- the fundraising revenues and excess of revenues over expenses reported in the statements of operations for the years ended December 31, 2021 and December 31, 2020
- the unrestricted net assets, at the beginning and end of the year, reported in the statements of changes in net assets for the years ended December 31, 2021 and December 31, 2020
- the excess of revenues over expenses reported in the statements of cash flows for the years ended December 31, 2021 and December 31, 2020
- our opinion on the financial statements for year ended December 31, 2020 was qualified accordingly because of the possible effects of this limitation in scope.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the "Auditors' Responsibilities for the Audit of the Financial Statements" section of our auditors' report.

We are independent of the Foundation in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada and we have fulfilled our other responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Foundation's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Foundation or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Foundation's financial reporting process.



Page 3

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit.

We also:

 Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion.

The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Foundation's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Foundation's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Foundation to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.



Page 4

• Communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Chartered Professional Accountants, Licensed Public Accountants

Windsor, Canada

KPMG LLP

April 23, 2022

Statement of Financial Position

December 31, 2021, with comparative information for 2020

	2021	2020
Assets		
Current assets:		
Cash	\$ 227,123	\$ 381,975
Accounts receivable	46,900	9,477
HST receivable	1,569	702
Prepaid expenses and deposits	795	816
Total assets	\$ 276,387	\$ 392,970
Liabilities and Net Assets		
Current liabilities: Accounts payable and accrued liabilities (note 5) Unearned revenue	\$ 5,540 -	\$ 5,392 5,685
	5,540	11,077
Net assets:		
Unrestricted	134,296	110,471
Internally restricted (note 3)	136,551	271,422
	270,847	 381,893
	\$ 276,387	\$ 392,970

See accompanying notes to financial statements	3.
On behalf of the Board:	
	Director
	Director

Statement of Operations

Year ended December 31, 2021, with comparative information for 2020

		2021		2020
Revenue:				
Donation revenue	\$	141,878	\$	64,142
Fundraising revenue	•	89,350	*	139,537
Raffle revenue, net of expenses (note 4)		30,281		34,679
Gala and events fundraising, net of expenses		,		- 1, - 1
of \$nil (2020 - \$66,679)		_		149,814
Interest income		218		323
		261,727		388,495
Expenses:				
Accounting and legal		5,301		4,885
Administrative		2,322		1,938
Advertising and promotion		4,970		70
Auto donation expenses		40		-
Bank charges		1,064		1,589
Fundraising expenses		7,850		4,021
Insurance		1,837		1,806
Licence and fees		175		175
Meetings		665		1,689
Office supplies		544		1,061
Salaries and benefits (note 6)		45,386		44,023
Strategic planning		947		1,101
		71,101		62,358
Excess of revenue over expenses	\$	190,626	\$	326,137

See accompanying notes to financial statements.

Statement of Changes in Net Assets

Year ended December 31, 2021, with comparative information for 2020

	Internally restricted	l	Inrestricted	2021 Total	2020 Total
Balance, beginning of year	\$ 271,422	\$	110,471	\$ 381,893	\$ 473,855
Excess of revenue over expenses	-		190,626	190,626	326,137
Internally imposed restrictions	166,801		(166,801)	-	-
Contributions to benefiting parties (note 2)	(301,672)		-	(301,672)	(418,099)
Balance, end of year	\$ 136,551	\$	134,296	\$ 270,847	\$ 381,893

See accompanying notes to financial statements.

Statement of Cash Flows

Year ended December 31, 2021, with comparative information for 2020

	2021	2020
Cash provided by (used in):		
Operations:		
Excess of revenue over expenses	\$ 190,626	\$ 326,137
Change in non-cash operating working capital:		
(Increase) decrease in accounts receivable	(37,423)	35,424
(Increase) decrease in HST receivable	(867)	10,284
Decrease in prepaid expenses		
and deposits	21	3,473
Increase (decrease) in accounts payable and		
accrued liabilities	148	(23,778)
Decrease in unearned revenue	(5,685)	(14,540)
	146,820	337,000
Investing activities:		
Contributions to benefiting parties	(301,672)	(418,099)
Decrease in cash	(154,852)	(81,099)
Cash, beginning of year	381,975	463,074
Cash, end of year	\$ 227,123	\$ 381,975

See accompanying notes to financial statements.

Notes to Financial Statements

Year ended December 31, 2021

Windsor-Essex Care for Kids Foundation (the "Foundation") was incorporated on April 8, 2005. The Foundation enhances the health and well being of children in Windsor and Essex County through fundraising initiatives.

The Foundation is a registered charity and is classified as a public foundation under Section 149.1 (1)(g) of the Income Tax Act (Canada) and as such, is exempt from income tax.

1. Significant accounting policies:

The financial statements have been prepared by management in accordance with Canadian Accounting Standards for Not-For-Profit Organizations in Part III of the CICA Handbook.

(a) Revenue recognition:

The Foundation follows the restricted fund method of accounting under which restricted contributions are recognized as revenue of the restricted fund when received.

Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

Externally restricted contributions other than endowment contributions are recognized as revenue in the year in which the related expenses are recognized. Contributions restricted for the purchase of capital assets are deferred and amortized into revenue on a straight-line basis, at a rate corresponding with the amortization rate for the related capital assets.

Endowment contributions are recognized as direct increases in endowment net assets.

Restricted investment income is recognized as revenue in the year in which the related expenses are recognized. Unrestricted investment income is recognized as revenue when earned.

(b) Contributed services:

A substantial number of volunteers contribute a significant amount of their time each year. Because of the difficulty of determining the fair value, contributed services are not recognized in the financial statements.

Notes to Financial Statements (continued)

Year ended December 31, 2021

1. Significant accounting policies (continued):

(c) Government assistance:

Government assistance related to current expenses and revenue is included in the determination of net income for the period.

(d) Use of estimates:

The preparation of the financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the year. Actual results could differ from those estimates.

(e) Financial instruments:

Financial instruments are recorded at fair value on initial recognition. Freestanding derivative instruments that are not in a qualifying hedging relationship and equity instruments that are quoted in an active market are subsequently measured at fair value. All other financial instruments are subsequently recorded at cost or amortized cost, unless management has elected to carry the instruments at fair value. The Foundation has not elected to carry any such financial instruments at fair value.

Transaction costs incurred on the acquisition of financial instruments measured subsequently at fair value are expensed as incurred. All other financial instruments are adjusted by transaction costs incurred on acquisition and financing costs, which are amortized using the straight-line method.

Financial assets are assessed for impairment on an annual basis at the end of the fiscal year if there are indicators of impairment. If there is an indicator of impairment, the Foundation determines if there is a significant adverse change in the expected amount or timing of future cash flows from the financial asset. If there is a significant adverse change in the expected cash flows, the carrying value of the financial asset is reduced to the highest of the present value of the expected cash flows, the amount that could be realized from selling the financial asset or the amount the Foundation expects to realize by exercising its right to any collateral. If events and circumstances reverse in a future period, an impairment loss will be reversed to the extent of the improvement, not exceeding the initial carrying value.

Notes to Financial Statements (continued)

Year ended December 31, 2021

2. Contributions to benefiting parties:

During the year, the Foundation transferred the following amounts to benefiting parties:

		2021	2020
Windsor Regional Hospital Foundation	\$	266,360	\$ 292,392
John McGivney Children's Centre	•	8,321	5,124
Windsor-Essex Therapeutic Riding Association		, -	´ -
Learning Disabilities Association of Windsor-Essex		6,640	3,183
Erie Shores Health Foundation		15,000	36,500
Windsor Essex Child Youth Advocacy Centre		_	-
Connections Early Years Family Centre		5,351	4,600
Family Respite Services Windsor		-	75,000
Windsor Family Homes and Community Partnerships		-	1,300
	\$	301,672	\$ 418,099

3. Internally restricted fund balance:

The internally restricted fund balance consists of amounts to be paid to:

	2021	2020
Windsor Regional Hospital Foundation John McGivney Children's Centre Learning Disabilities Association of Windsor-Essex Erie Shores Health Foundation Connections Early Years Family Centre Windsor Essex Therapeutic Riding Association	\$ 85,308 8,383 10,622 5,955 16,158 5,125	\$ 236,110 8,321 6,640 15,000 5,351
University of Windsor Lancers pool	5,000	-
	\$ 136,551	\$ 271,422

Notes to Financial Statements (continued)

Year ended December 31, 2021

4. Lottery raffle activity:

During the 2021 year, the Foundation had the following lottery raffle activity:

		l General ery raffle	2021 Gala lottery raffle		
Revenue Less: expenses	\$	60,000 29,719	\$	- -	
Add: previous years' hold backs Less: holdback		216		-	
Paid to Windsor Regional Hospital Foundation	\$	30,250	\$		

During the 2020 year, the Foundation had the following lottery raffle activity:

) General ery raffle	2020 Gala lottery raffle		
Revenue Less: expenses	\$	60,000 29,627	\$	4,380 74	
		30,373		4,306	
Add: Previous years' hold backs Less: holdback		193 (216)		-	
Paid to Windsor Regional Hospital Foundation	\$	30,350	\$	4,306	

The amounts above were included in contributions paid to benefiting parties in 2021 and 2020 (note 2).

5. Accounts payable and accrued liabilities:

Included in accounts payable and accrued liabilities are government remittances payable of \$nil (2020 - \$nil).

Notes to Financial Statements (continued)

Year ended December 31, 2021

6. Government assistance:

In March 2020, in response to the COVID-19 pandemic, the Government of Canada introduced the Canada Emergency Wage Subsidy program. The program aids those organizations that experienced a reduction in revenues as a result of the pandemic and the measures taken to prevent its spread. Under the program, an eligible organization could apply for the subsidy and receive a portion of each employees' wage, up to a maximum predetermined amount. During 2021, the Foundation met the criteria for eleven periods and received a wage subsidy of \$23,583 (2020 - \$35,726). The Foundation has reported the wage subsidy as a part of salaries and benefits in the Statement of Operations.

7. Financial risks and concentration of credit risk:

The Foundation manages its investment portfolio to earn investment income. The Foundation is not involved in any hedging relationships through its operations and does not hold or use any derivative financial instruments for trading purposes.

The Foundation believes that it is not exposed to significant interest-rate, market, credit or cash flow risk arising from its financial instruments.

Additionally, the Foundation believes it is not exposed to significant liquidity risk as all investments are cashable and can be disposed of to settle commitments.

8. COVID-19:

On March 11, 2020, the COVID-19 outbreak was declared a pandemic by the World Health Organization. As a result of measures to contain the outbreak, uncertainty remains as to the full impacts of COVID-19 on the global economy and the Foundation's financial results. As a result, the Foundation cannot reasonably estimate the length or severity of the COVID-19 pandemic, or the extent to which the disruption caused by the pandemic may materially impact its operations and financial results in fiscal year 2022.